# Annotated CARS Report <br> 2018-19 

English Language Arts Achievement

## CMAS ELA: School Status, Trends, and Local C

-How are students achieving on state assessments -How are students achieving on state assessments or schools that students might otherwise attend?

| Achievement over Tim! |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | ---: |
| CMAS ELA | 2015 |  | 2016 |  | N |
| Grade/Level | N | MSS | N | MSS | N |

What's on this page?
This page shows your school's achievement data for the CMAS English Language Arts assessment. Math data is listed as CMAS Math. Achievement data tells you whether your school's performance is exceeding, meeting, approaching, or not meeting state expectations.


This first section shows performance disaggregated by grade and level. Performance is shown by Mean Scale Scores (MSS). More details about Mean Scale Scores are available here: https://www.cde.state.co.us/accountability/scale-scores-and-mean-scale-scores. Values are color coded based on state benchmarks. Exceeding expectations is blue, meeting expectations is green, approaching expectations is yellow, and not meeting expectations is red.

| $N$ | NIJJ |
| :---: | :---: |
| 137 | 756 |
| 138 | 761 |
| 140 | 754 |
| 415 | 757 |
| 140 | 761 |
| 133 | 756 |
| 110 | 744 |
| 383 | 754 |
| 798 | 756 |

Geographic District Achievement over Time in ELA

| CMAS ELA |  |  | 20 |  | 20 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade/Loud | This section shows Mean Scale Scores disaggregated by grade and level for your geographic district. Your "Geographic District" is the district where your school is located. Throughout the report, red tables will always represent your geographic district data. |  |  |  |  |  | N | MSS | N | MSS |
| $\begin{array}{\|l\|l} \hline 3 & \text { This } \\ \hline \end{array}$ |  |  |  |  |  |  | 2,790 | 737 | 2,576 | 737 |
| disa |  |  |  |  |  |  | 2,839 | 746 | 2,822 | 744 |
| $5 \text { geo }$ |  |  |  |  |  |  | 2,894 | 747 | 2,867 | 749 |
| Elemen the |  |  |  |  |  |  | 8,823 | 743 | 8,265 | 744 |
| $\begin{array}{\|l\|l} \hline 6 \\ \hline \end{array}$ |  |  |  |  |  |  | 2,774 | 743 | 2,816 | 742 |
| rep |  |  |  |  |  |  | 2,782 | 747 | 2,731 | 747 |
| 8 | 2,695 | 739 | 2,773 | 739 | 2,760 | 742 | 2702 | 714 | 2685 | 717 |
| Middle | 8,478 | 737 | 8,494 | 738 | 8,368 | 742 | What does N mean?N refers to total student counts |  |  |  |
| Overall | 19,412 | 737 | 19,724 | 738 | 19,509 |  |  |  |  |  |
| CMAS ELA: School Status, Trends, and Local Compa |  |  |  |  |  |  | N refers to total student counts. Any achievement nvalue less than 16 will be hidden for data privacy reasons (shown as $n<16$ ). |  |  |  |

ELA - Schoolwide
-School $\triangle$ Elementary -Middle
850
What do the graphs show?
Graphs display the information from the tables above. Here, you will see the performance of your school in comparison to your geographic district (the red line). Yellow lines show the state benchmark for approaching expectations, green lines show meeting expectations, and blue lines show exceeding expectations. Here, you can identify how close you were to reaching these benchmarks.

## 2015

## This narrat

High Level Questions to Ask About Your Data:
-Is my school mostly meeting or not meeting state expectations?
-Is my school performing above or below our geographic district?
-How is my school performing over time? Is performance increasing or decreasing?

English Language Arts Subgroup Achievement

## CMAS ELA: Subgroup Status, Gap Trends, and Loca

## What's on this page?

-How are traditionally underserved students achieving on -How are traditionally underserved students achieving on This page shows subgroup achievement data for the CMAS English Language Arts assessment. Math data
is listed as CMAS Math.
geographic home district or schools that students might otherwise attend?


## High Level Questions to Ask About Your Data:

-Are subgroups at my school performing above or below their non-subgroup peers?
-Are subgroups at my school performing above or below subgroups in our geographic district?
-How are subgroups at my school performing over time? Is
arison Narrative
performance increasing or decreasing? Are subgroup gaps increasing or decreasing?

English Language Arts Growth

## CMAS ELA: School Status and Trends Tables and-Granhe

-Are students making sufficient growth on state asse
Growth over Time in ELA

|  | GMAS ELA |  |
| :--- | :---: | :---: |
| 2016 |  |  |
| Grade/Level | N | MGP |
| 4 | 107 | 52.0 |
| 5 | 130 | 61.0 |
| Elementary | 237 | 57.0 |
| 6 | 134 | 60.5 |
| 7 | 111 | 45.0 |
| 8 | 108 | 54.0 |
| Middle | 353 | 54.0 |
| Overall | 686 | 53.0 |

CMAS ELA: Local Com
-How are students gro or schools that studer

| Geograph |  |
| :---: | :---: |
| CMAS ELA | 2016 |

What's on this page?
This page shows your school's growth data for the CMAS English Language Arts assessment. Math data is listed as CMAS Math. Growth data shows how much progress your students are making over time.

| Grade/Level | N | MGF |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4 | 2,803 | 52.0 | 2,732 | 56.5 | 2,709 | 52.0 | 2,733 | 51.0 |
| 5 | 2,785 | 53.0 | 2761 | 52.0 | 2,778 | 54.0 | 2,795 | 52.0 |
| Elementary | 5,588 | 53.0 | 5,4 3 | 54.0 | 5,487 | 53.0 | 5,528 | 51.0 |
| 6 - | 2694 | 45.0 | 2675 | 50.0 | 2667 | 51.0 | 2736 | 46.0 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Middle geographic district. |  |  |  |  |  |  |  | 51.0 |
| Overall 15,894 51.0 $15,91 \mid$ 53.0 13,454 53.0 13,480 |  |  |  |  |  |  |  | 51.0 |

What does N mean?
N refers to total student counts. Any growth n-value less than 20 will be hidden for data privacy reasons (shown as $\mathrm{n}<20$ ).

## CMAS ELA: Levels of Growth Tables and Graphs

-How is student growth distributed across growth levels overti

| ELA Levels of Growth |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| CMAS ELA | \%Students |  |  |  |
| Category | 2016 | 2017 | 2018 | 2019 |
| Low <br> (below 35) | $31 \%$ | $41 \%$ | $37 \%$ | $34 \%$ |
| Typical <br> (35-65) | $29 \%$ | $33 \%$ | $32 \%$ | $29 \%$ |
| High <br> (above 65) | $39 \%$ | $27 \%$ | $30 \%$ | $37 \%$ |


| ELA At/Below 50th \%ile |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| CMAS ELA | \%Students |  |  |  |
| Category | 2016 | 2017 | 2018 | 2019 |
| At or Above 50 | $55 \%$ | $41 \%$ | $47 \%$ | $50 \%$ |
| Below 50 | $45 \%$ | $59 \%$ | $53 \%$ | $50 \%$ |

[^0]20\% 45
0\%


Below district?

This section shows the percent of students with low (an MGP less than 35), typical (an MGP between 35 and 65), or high (an MGP above 65) levels of growth. At the bottom of the page, there is also a breakdown of the percent of students at or above an MGP of 50 or below an MGP of 50. An MGP of 50 meets state expectations for growth.

High Level Questions to Ask About Your Data:
20 -Is my school mostly meeting or not meeting state expectations?
-Is my school performing above or below our geographic
-How is my school performing over time? Is performance
55 increasing or decreasing?
-Are the percent of students with typical or high levels of 45 growth increasing or decreasing over time? What about the percent of students at or above the 50th percentile?

Exceeds
Approaching
Meets

English Language Arts Subgroup Growth
CMAS ELA: Subgroup Status, Gap Trends, and L
-How are traditionally underserved students growing
-How are traditionally underserved students growing -How are traditionally underserved students growing

What's on this page?
This page shows subgroup growth data for the CMAS English Language Arts assessment disaggregated by subgroup. Math data is listed as CMAS Math. geographic home district or schools that students might otherwise attend?

| Subgroup Growth Gap Trends over Time in ELA |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| CMAS ELA | 2016 | 2017 | 2018 | 2019 |  |
| Student Subgroup | MGP | MGP | MGP | MGP |  |
| F/R Lunch | Y | 49.0 | 39.0 | 29.5 | 42.5 |
|  | N | 55.0 | 42.0 | 8.0 | 51.0 |

Minorit
This section shows median growth percentiles for each subgroup. " Y " refers to all students belonging to that student

## IEP

 group, while "N" refers to all students who do not belong to that group. For instance, IEP "Y" represents the performance EL of students with disabilities. IEP "N" shows the performance of students who do not have disabilities.GT

| GT | N | 53.0 | 41.0 | 45.0 | 49.0 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Schoolwide | 53.0 | 41.5 | 47.0 | 49.0 |  |


| Subgroup Growth Gap Trends over Time in ELA |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CMAS ELA |  | 2016 | 2017 | 2018 | 2019 |
| Student Subgroup |  | MGP | MGP | MGP | MGP |
| F/R Lunch | Y | 48.0 | 50.0 | 48.0 | 48.0 |
|  | N | 52.0 | 54.0 | 57.0 | 53.0 |
| ority | Y | 50.0 | 51.0 | 51.0 | 50.0 |
|  | N | 52.0 | 55.0 | 56.0 | 52.0 |
|  | Y | 39.0 | 42.0 | 44.0 | 44.0 |
|  | N | 52.0 | 54.0 | 54.0 | 52.0 |
|  | Y | 51.0 | 53.0 | 51.0 | 51.0 |
|  | N | 51.0 | 53.0 | 54.0 | 51.0 |
| GT | Y | 61.0 | 58.0 | 64.0 | 56.0 |
|  | N | 49.0 | 52.0 | 52.0 | 50.0 |
| Geographic District |  | 51.0 | 53.0 | 53.0 | 51.0 |

CMAS ELA: Subgroup Status and Gap Trends Graphs
-*-F/R Lunch
100
75
50
25




CMAS ELA: Subgroup Local Comparison Graphs


| Symbol | Meaning |
| :--- | :--- |
| NA | Not reported by the state. |
| -- | Not reportable due to low student counts. |

Science Achievement
CMAS Science: School Status, Trends, and What's on this page?
-How are students achieving on state assessi
-How are students achieving on state assess or schools that students might otherwise atte

| Achievement over |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| CMAS Science | 2015 |  | 2016 |  |
| Grade/Level | N | MSS | N | MSS |
| Elementary (5th) | 201 | -55 | 167 | 543 |
| Middle (8th) | 172 | 56 | 178 | 534 |
| Hinh (11th) | - |  | 118 | 603 |

This page shows your school's achievement data for the CMAS Science assessment, disaggregated by grade level tested. Only three grades are tested each year on CMAS science - 5th, 8th, and 11th. There is no growth data for science. Achievement is shown using mean scale scores. Values are color coded based on state benchmarks. Exceeding expectations is blue, meeting expectations is green, approaching expectations is yellow, and not meeting expectations is red.

CMAS Science: School Local Comparison Graphs


High Level Questions to Ask About Your Data:
-Is my school performing above or below our geographic district?
-How is my school performing over time? Is performance increasing or decreasing?

## Achievement Status and Local Comparison Narrative

This narrative will populate when the final version of CARS is released.

| Symbol | Meaning |
| :--- | :--- |
| NA | Not reported by the state. |
| - | Not reportable due to low student counts. |

## Science Subgroup Achievement

## CMAS Science: Subgroup Status, Gap Trends, and Local Comparison Tables

-How are traditionally underserved students achievind -How are traditionally underserved students achieving -How are traditionally underserved students achieving geographic home district or schools that students mil

What's on this page?
This page shows subgroup achievement data for the CMAS Science assessment disaggregated by subgroup.

Elementary (5th) Achievement Gap Trends

| Subgroup Achievement Gap Trends over Time in Science |  |  |  |  |  |  | Geographic District Gap Trends over Time in Science |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CMAS Science |  | 2015 | 2016 | 2017 | 2018 | 2019 | CMAS Scien |  | 2015 | 2016 | 2017 | 2018 | 2019 |
| Student S | bgroup | MSS | MSS | MSS | MSS | MSS | Student Subgroup |  | MSS | MSS | MSS | MSS | MSS |
| F/R Lunch | Y | 540 | -- | 548 | 551 | 564 | F/R Lunch | Y | 543 | 549 | 548 | 547 | 553 |
|  | N | 591 | 544 | 583 | 569 | 603 |  | N | 632 | 634 | 647 | 642 | 654 |
| Minority | Y | 545 | 533 | 551 | 548 | 566 |  |  | 563 | 567 | 564 | 567 | 570 |
| Minority | This section shows mean scale scores for each subgroup, disaggregated by test. " Y " refers to all students belonging to that student group, while "N" refers to all students who do not belong to that group. For instance, IEP "Y" represents the performance of students with disabilities. IEP "N" shows the performance of students who do not have disabilities. |  |  |  |  |  |  |  | 627 | 632 | 643 | 639 | 653 |
| IEP |  |  |  |  |  |  |  |  | 487 | 487 | 478 | 463 | 479 |
|  |  |  |  |  |  |  |  |  | 609 | 615 | 621 | 617 | 625 |
|  |  |  |  |  |  |  |  |  | 546 | 558 | 550 | 548 | 544 |
|  |  |  |  |  |  |  |  |  | 612 | 615 | 622 | 621 | 630 |
|  |  |  |  |  |  |  |  |  | 727 | 725 | 734 | 724 | 732 |
|  |  |  |  |  |  |  |  |  | 577 | 582 | 584 | 584 | 589 |

## Middle (8th) Achievement Gap Trends

| Subgroup Achievement Gap Trends over Time in Science |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CMAS Science |  | 2015 | 2016 | 2017 | < 18 | 2019 |
| Student Subgroup |  | MSS | MSS | MSS | MSS | MSS |
| F/R Lunch | Y | 553 | -- | 513 | 506 | 494 |
|  | N | 586 | 535 | 551 | 536 | 540 |
| Minority | Y | 557 | 523 | 519 | 511 | 502 |
|  | N | 602 | 583 | 564 | 522 | 584 |
| IEP | Y | -- | -- | -- | -- | 401 |
|  | N | 569 | 538 | 536 | 525 | 524 |
| EL | Y | 559 | 524 | 505 | 498 | 469 |
|  | N | 572 | 546 | 559 | 527 | 560 |
| GT | Y | -- | -- | 681 | -- | -- |
|  | N | 558 | 522 | 510 | 503 | 501 |


| Geographic District Gap Trends over Time in Science |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| CMAS Science | 2015 | 2016 | 2017 | 2018 | 2019 |  |
| Student Subgroup | MSS | MSS | MSS | MSS | MSS |  |
| F/R Lunch | Y | 531 | 528 | 528 | 517 | 525 |
|  | N | 618 | 622 | 621 | 630 | 631 |
|  | Y | 546 | 549 | 548 | 549 | 553 |
|  | N | 619 | 619 | 621 | 625 | 630 |
| IEP | Y | 463 | 469 | 454 | 442 | 451 |
|  | N | 598 | 598 | 600 | 601 | 603 |
| EL | $Y$ | 543 | 537 | 532 | 513 | 512 |
|  | N | 598 | 603 | 603 | 608 | 611 |

High (11th) Achievement Gap Trends

| Subgroup Achievement Gap Trends over Time in Science |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CMAS Science | 2015 | 2016 | 2017 | 2018 | 2019 |  |  |  |  |  |  |
| Student Subgroup | MSS | MSS | MSS | MSS | MSS |  |  |  |  |  |  |
| F/R Lunch | Y | -- | -- | 574 | 568 |  |  |  |  |  |  |
|  | N | -- | 603 | 646 | 614 |  |  |  |  |  |  |
|  | Y | - | 577 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  | 610 | 593 | 580 | 551 |


| Geographic District Gap Trends over Time in Science |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CMAS Science |  | 2015 | 2016 | 2017 | 2018 | 2019 |
| Student Subgroup |  | MSS | MSS | MSS | MSS | MSS |
| F/R Lunch | Y | -- | 552 | 554 | 555 | 537 |
|  | N | -- | 595 | 606 | 610 | 592 |
| elow their | , | -- | 561 | 566 | 566 | 544 |
|  | N | -- | 607 | 620 | 623 | 612 |
|  | Y | -- | 523 | 510 | 501 | 477 |
| elow | N | -- | 589 | 599 | 602 | 582 |
|  | Y | -- | 552 | 567 | 531 | 500 |
| me? Is | N | -- | 595 | 601 | 608 | 596 |
|  | Y | -- | 698 | 702 | 710 | 698 |
|  | N | -- | 570 | 578 | 579 | 560 |

## High Level Questions to Ask About Your Data:

-Are subgroups at my school performing above or below their non-subgroup peers?
-Are subgroups at my school performing above or below
subgroups in our geographic district?
-How are subgroups at my school performing over time? Is
performance increasing or decreasing? Are subgroup gaps
increasing or decreasing?
Achievement Subgroup Status and Local Comparison Narrative
This narrative will populate when the final version of CARS is released.

## English Language Proficiency (ELP) Growth

## ACCESS for ELLs: School Status and Trends

-Are students making sufficient growth on state ass $¢$ -How are students growing on state assessments in or schools that students might otherwise attend? -How are traditionally underserved students growing -How are traditionally underserved students growing

|  |  |  |  | h ove | me on | a |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ACCESS |  |  |  |  |  |  |
| Grade/Level | N | MGP | N | MGP | N | O |
| Elementary | -- | -- | -- | -- | 335 |  |
| Middle | -- | -- | -- | -- | 131 | 58. |
| High | -- | -- | -- | -- | 56 | 53. |
| Overall | -- | -- | -- | -- | 522 | 54. |

## What's on this page?

This page shows your school's growth data for the ACCESS for ELLs assessment, disaggregated by grade/level tested. ACCESS for ELLs tests for English Language Proficiency and is administered to English Learners. More information about ACCESS for ELLs is availabe here: https://www.cde.state.co.us/assessment/ela-about. Only one year of growth data is available.

| Geographic District Growth over Time on ACCESS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| A Theno | 2018 |  | 2019 |  |  |
| This section shows median growth | N | MGP | N | MGP | \% On Track |
| E | 2186 | 54.0 | 2222 | 53.0 | 73.9\% |
| M students on track to English learner | 825 | 47.0 | 833 | 55.0 | 44.1\% |
| agg | 777 | 58.0 | 837 | 55.0 | 43.7\% |
| grade/level for your school. | 3,788 | 53.0 | 3892 | 54.0 | 61.0\% |

${ }^{\wedge \wedge}$ ACCESS subgroup status and gap trends are not available due to low student counts. CSI can provide this data to schools if requested.
**ACCESS growth was not released in 2016 or 2017.
What is On Track Growth? This metric reports whether students are on-track to achieve language proficiency. As CDE states, "The Colorado growth model calculates projected targets that indicate how much growth would be required for an individual student to achieve a specified level of proficiency within 1, 2, or 3 years. These projected targets can then be compared against the student's observed growth percentile to determine whether the student is on-track to meet their proficiency goal within the allotted timeline".

## ACCESS: School Local Comparison Graphs



Evidence-Based Reading and Writing Achievement

## PSAT/SAT EBRW: School Status, Trends, and Local Comparison Tables

-How are students achieving on state assessmen -How are students achieving on state assessmen or schools that students might otherwise attend?

Achievement over Tim

| PSAT/SAT EBRW | 2015 |  | 2016 |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade/Level | N | MSS | N | MSS | N |  |
| PSAT (9th)* | -- | -- | -- | -- | -- |  |
| PSAT (10th)* |  |  |  |  |  |  |

What's on this page?
This page shows your school's achievement data for the PSAT/SAT Evidence-Based Reading and Writing assessments. Math data is listed as PSAT/SAT Math. Achievement data tells you whether your school's performance is exceeding, meeting, approaching, or not meeting state expectations.

This first section shows performance disaggregated by grade tested. Performance is shown by Mean Scale Scores (MSS). Values are color coded based on state benchmarks. Exceeding expectations is blue, meeting expectations is green, approaching expectations is yellow, and not meeting expectations is red. Grade level benchmarks for PSAT 9 and PSAT 10 are not available. CDE renormed the benchmarks in 2018 using combined PSAT 9 and PSAT 10 scores.
PSA [yin\&ivinil --

This section shows geographic district results (red table) and comparisons to your school's results (charts on the

| 50 | 582 | 01 | 500 |
| :---: | :---: | :---: | :---: |
| 123 | 558 | 133 | 555 |
| 43 | 634 | 46 | 617 |
| 166 | 578 | 179 | 571 | bottom). Your "Geographic District" is the district where *Gra your school is located.


| \| EBRW |  |  |  |
| :---: | :---: | :---: | :---: |
| 2018 |  | $2019^{\wedge}$ |  |
| $N$ | MSS | $N$ | MSS |
| 1,606 | 435 | 1,590 | 438 |
| 1,634 | 463 | 1,582 | 459 |
| 3,240 | 449 | 3,172 | 448 |
| $e)$ | 44 | 497 | 1,525 |
|  | 484 |  |  |
| 84 | 465 | 4,697 | 460 |

${ }^{\wedge} \mathrm{CD}$
the benchmarks in 2018 using combined PSAT 9 and PSAT 10 scores.
not look the same as benchmarks from 2019.

PSAT/SAT EBRW: School Status, Trends, and Local Comparison Graphs


Achievement Status and Local Comparison Narrative
This narrative will populate when the final version of CARS is released.

| Symbol | Meaning |
| :--- | :--- |
| NA | Not reported by the state. |
| - | Not reportable due to low student counts. |

Evidence-Based Reading and Writing Subgroup Achievement

## PSAT/SAT EBRW: Subgroup Status, Gap Trends, and Local Comparison Tables

-How are traditionally underserved students achieving
-How are traditionally underserved students achieving
-How are traditionally underserved students achieving geographic home district or schools that students mig Subgroup Achievement Gap Trends over Time in EBRW

What's on this page?
This page shows subgroup achievement data for the PSAT/SAT Evidence-Based Reading and Writing assessments. Math data is listed as PSAT/SAT Math.

| PSAT/SAT | BRW | 2015 | 2016 | 2017 | 2018 | 2019 | JPSAI/SAIEBRW | 2015 | 2016 | 2017 | 2018 | 2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student Subgroup |  | MSS | MSS | MSS | What are subgroups? |  |  |  |  | MSS | MSS | MSS |
| F/R Lunch | Y | -- | -- | 612 | Subgroups are specific student groups who fulfill certain state designations. F/R Lunch (or FRL for |  |  |  |  | 447 | 437 | 433 |
|  | N | -- | -- | 601 |  |  |  |  |  | 507 | 493 | 485 |
| Minority | Y | -- | -- | 584 | short) are all students eligible for free or reduced price lunch. Minority students are non-white |  |  |  |  | 451 | 440 | 439 |
|  | N | -- | -- | 609 |  |  |  |  |  | 503 | 488 | 480 |
| IEP | Y | -- | -- | -- | students in the school. IEP refers to students with disabilities. EL students are students designated as |  |  |  |  | 374 | 362 | 358 |
|  | N | -- | -- | 609 |  |  |  |  |  | 486 | 474 | 468 |
| EL | Y | -- | -- | -- | English learners. GT are students designated as Gifted \& Talented. |  |  |  |  | 432 | 386 | 380 |
|  | N | -- | -- | 607 |  |  |  |  |  | 486 | 471 | 465 |
|  |  | -- | -- | 668 | 1636 |  |  |  |  | 588 | 580 | 580 |
|  |  |  |  |  |  |  |  |  | -- | 462 | 448 | 444 |
| Sc. while "N" refers to all students who do not belong to that |  |  |  |  |  |  |  |  |  |  |  | 460 | group. For instance, IEP "Y" represents the performance of students with disabilities. IEP "N" shows the performance of students who do not have disabilities. PSAT/SAT results are 75 aggregated, showing the combined performance of students 55 who took any PSAT or SAT test.



 PSAT/SAT: Subgroup Local Comparison Graphs



750
650
550
450
350
250
150

High Level Questions to Ask About Your Data:
-Are subgroups at my school performing above or below their non-subgroup peers?
-Are subgroups at my school performing above or below subgroups in our geographic district?
This n -How are subgroups at my school performing over time? Is performance increasing or decreasing? Are subgroup gaps increasing or decreasing?

| Symbol | Meaning |
| :--- | :--- |
| NA | Not reported by the state. |
| -- | Not reportable due to low student counts. |

Evidence-Based Reading and Writing Growth

## PSAT/SAT EBRW: School Status, Trends, and Local Comparison Tables

-Are students making sufficient growth on state assessments over time?
-How are students growing on state assessments in comparison to other schools in their geographic home district or schools that students might otherwise atten

|  | Growth over Time in EBRW |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| PSAT/SAT EBRW | 2017 |  | 2018 |  |
| Grade/Level | N | MGP | N | MGP |
| CMAS 8 to PSAT 9^ | -- | -- | 65 | 74.0 |
| PSAT 9 to PSAT 10 | -- | -- | 47 | 59.0 |
| PSAT 10 to SAT 11 | 38 | 34.5 | 43 | 53.0 |
| Overall | 38 | 34.5 | 155 | 64.0 |

## What's on this page?

This page shows your school's growth data for the PSAT/SAT Evidence-Based Reading and Writing assessments. Math data is listed as PSAT/SAT Math. Growth data shows how much progress your students are making over time.

| Geograp | This section shows growth disaggregated by grade <br> tested. Growth is shown by Median Growth Percentiles |
| :--- | :--- | :--- |
| PSAT/SAT EBRW |  |
| Grade/Level | (MGP). Values are color coded based on state |

> two progressions, historical data will to PSAT results only. Math growth will tted and presented in the same s 2018 performance frameworks". To the state, your CARS report does not 119 CMAS to PSAT EBRW growth.

PSAT/SAT EBRW: School Status, Trends, and Local Comparison Graphs


| This narrative will populate when the final version o |
| :--- | :--- | :--- | :--- |

PSAT/SAT EBRW: Levels of Growth Tab
-How is student growth distributed across

| EBRW Levels of Growth |  |  |  |
| :--- | :--- | :--- | :---: |
| PSAT/SAT EBRW | \%Students |  |  |
| Category | 2017 | 2018 |  |
| Low (below 35) | $50 \%$ | $18 \%$ |  |
| Typical (35-65) | $34 \%$ | $33 \%$ |  |
| High (above 65) | $16 \%$ | $49 \%$ |  |

Growth Status and Local Comparison Narrative
This narrative will populate when the final version of CARS is released
This section shows the percent of students with low (an MGP less than 35), typical (an MGP between 35 and 65), or high (an MGP above 65) levels of growth. At the bottom of the page, there is also a breakdown of the percent of students at or above an MGP of 50 or below an MGP of 50. An MGP of

100\%
80\%
60\%
40\%
20\%

| EBRW At/Below 50th \%ile |  |  |  |
| :--- | :---: | :---: | :---: |
| PSAT/SAT EBRW | \%Students |  |  |
| Category | 2017 | 2018 | 2019 |
| At or Above 50 | $39 \%$ | $66 \%$ | $58 \%$ |
| Below 50 | $61 \%$ | $34 \%$ | $42 \%$ |

$100 \%$-How is my school performing over time? Is performance 80\% increasing or decreasing?
$60 \%$-Are the percent of students with typical or high levels of 40\% growth increasing or decreasing over time? What about the $20 \%$ percent of students at or above the 50th percentile?

| Symbol | Meaning |  |  |
| :--- | :--- | :---: | :---: |
| NA | Not reported by the state. | Exceeds | Approaching |
| - | Not reportable due to low student counts. |  |  |

Evidence-Based Reading and Writing Subgroup Growth

## PSAT/SAT EBRW: Subgroup Status, Gap Trends, and Local Comparison Tables

-How are traditionally underserved students grow
-How are traditionally underserved students grow -How are traditionally underserved students grow geographic home district or schools that student

| Subgroup Growth Gap Trends over Time in EBRW |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: |
| PSAT/SAT EBRW | 2017 | 2018 | 2019 |  |
| Student Subgroup | MGP | MGP | MGP |  |
| F/R Lunch | $Y$ | -- | 70.0 | 45.5 |
|  | N | 32.0 | 64.0 | 59.5 |
| Minority | $Y$ | -- | 65.0 | 52.0 |
|  | N | 46.0 | 64.0 | 60.0 |

What's on this page?
This page shows subgroup growth data for the PSAT/SAT Evidence-Based Reading and Writing assessments disaggregated by subgroup. Math data is listed as PSAT/SAT Math.

This section shows median growth percentiles for each subgroup. " Y " refers to all students belonging to that student group, while "N" refers to all students who do not belong to that group. For instance, IEP "Y" represents the performance of students with disabilities. IEP "N" shows the performance of students who do not have disabilities.

| Student Subgroup |  | MGP | MGP | MGP |
| :---: | :---: | :---: | :---: | :---: |
| F/R Lunch | Y | 40.0 | 46.0 | 43.0 |
|  | N | 52.0 | 56.0 | 50.0 |
| Minority | Y | 40.0 | 45.0 | 44.0 |
|  | N | 53.0 | 56.0 | 49.0 |
| IEP | Y | 30.0 | 34.0 | 26.0 |
|  | N | 49.0 | 51.0 | 49.0 |
| EL | Y | 38.0 | 36.0 | 37.0 |
|  | N | 49.0 | 52.0 | 48.0 |
| GT | Y | 53.0 | 68.0 | 55.0 |
|  | N | 46.0 | 48.0 | 45.0 |
| Geographic District |  | 47.0 | 50.0 | 47.0 |

## PSAT/SAT EBRW: Subgroup Status and Gap Trends Graphs



Does Not Meet

Postsecondary and Workforce Readiness Additional Indicators
Graduation Rate: School Status, Subgroup Status, Gap Trends, and Local Comparison Tables
-Are students graduating high school? How is the graduation rate changing over time?
-How is the graduation rate for traditionally underserved students changing over time?
-How are graduation rates for traditionally underserved students compared to their peers over time? -What is the graduation rate in comparison to the geographic home district or schools that students might otherwise attend?

| Subgroup Graduation Gap Trends over Time |  |  |  |  |  |  | Geographic District Graduation Gap Trends over Ti |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Graduation Rate |  | Best Of | $\frac{4 \text {-year }}{\text { Rate }}$ | $\begin{gathered} \frac{5 \text {-year }}{\text { Rate }} \\ \hline 100 \% \\ \hline \end{gathered}$ |  | What's on this page? |  |  |  |  |  |  | $\frac{7 \text {-year }}{\text { Rate }}$ |
| Student Sub | group |  |  |  |  | This page shows graduation rate data disaggregated by subgroup and graduation cohort year. Best of graduation rates are provided on the far left column. To understand how CDE calculates graduation rates, consult resources here: http://www.cde.state.co.us/cdereval/gradratecurrent |  |  |  |
| F/R Lunch | Y | 4-year | 100\% |  |  |  |  |  | 74\% |  |
|  | N | 5-year | 95\% | 100\% |  |  |  |  | 88\% |  |
| Minority | Y | 5-year | 86\% | 100\% |  |  |  |  | 77\% |  |
|  | N | 4-year | 100\% | 100\% |  |  |  |  | 82\% |  |
| IEP | Y | 4-year | 100\% | 100\% |  |  |  |  | 63\% |  |
|  | N | 5-year | 97\% | 100\% | 100\% | 100\% |  |  |  |  |  |  | N | 7-year | 73\% | 79\% | 80\% | 82\% |
| EL | Y | 4-year | 0\% |  |  |  | EL |  |  |  |  |  | Y | 7-year | 62\% | 80\% | 74\% | 80\% |
|  | N | 4-year | 100\% | 100\% | 100\% | 100\% |  |  |  |  |  |  | N | 7-year | 71\% | 77\% | 79\% | 80\% |
| GT | Y | 4-year | 100\% | 100\% | 100\% | 100\% | GT |  |  |  |  |  | Y | 6 -year | 92\% | 93\% | 93\% | 93\% |
|  | N | 5-year | 96\% | 100\% | 100\% | 100\% |  |  |  |  |  |  | N | 7-year | 68\% | 75\% | 77\% | 78\% |
| Schoolwide |  | 5-year | 97 When looking at subgroup performance, "Y" refers to a |  |  |  |  |  |  |  | 77\% | 79\% | 80\% |

## Graduation Rate: Subgrou



F/R Lunch
100\%

75\%

- Not F/R


100\%
75\%
50\% Not EL
students belonging to that student group, while "N" refers to all students who do not belong to that group. For instance, IEP "Y" represents the performance of students with disabilities. IEP "N" shows the performance of students who do not have disabilities.
$75 \%$
7 -year
4-year $\quad 5$-year 6 -yea

## High Level Questions to Ask About Your Data:

-Is my school mostly meeting or not meeting state expectations?
-Is my school performing above or below our geographic district overall?
-Are subgroups at my school performing above or below their non-subgroup peers?
-How do the graduation rates of the different cohort groups differ? What is my school's best of graduation rate overall and for each subgroup?
-Are subgroups at my school performing above or below subgroups in our geographic district?
-Is my school performing above or below our geographic district overall?

0\%





Graduation Rate Subgroup Status and Local Comparison Narrative
This narrative will populate when the final version of CARS is released.

| Symbol | Meaning |
| :--- | :--- |
| NA | Not reported by the state. |
| - | Not reportable due to low student counts. |

Postsecondary and Workforce Readiness Ad
Dropout Rate: Subgroup Status and Gap Trer
-Are students dropping out of high school?
-How is the dropout rate changing over time?
-What is the dropout rate in comparison to the g otherwise attend?

| Subgroup Dropout Gap Trends over Time |  |  |  |  |  | Geographic District Subgroup Dropout Gap Trends over Time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dropout Rate | 2014 | 2015 | 2016 | 2017 | 2018 | Dropout Rate | 2014 | 2015 | 2016 | 2017 | 2018 |
| Student Subgroup | Rate | Rate |  | Rate |  | Student Subgroup | Rate | Rate | Rate | Rate | Rate |
| F/R Lunch | 1.8\% | 0.0\% |  |  |  | r | 2.4\% | 2.4\% | 2.0\% | 2.7\% | 2.4\% |
|  | 0.0\% | 0.0\% | When looking at subgroup performance, "Y" refers to all students belonging to that student group, while "N" refers to all students who do not belong to that group. For instance, IEP "Y" represents the performance of students with disabilities. IEP "N" shows the performance of students who do not have disabilities. |  |  |  |  |  | - | 3.6\% | 3.1\% |
| Minority | 0.0\% | 0.0\% |  |  |  |  |  |  | \% | 3.4\% | 3.1\% |
|  | 0.7\% | 0.0\% |  |  |  |  |  |  | \% | 2.8\% | 2.7\% |
| Y | -- | -- |  |  |  |  |  |  | \% | 3.0\% | 2.8\% |
| N | 0.5\% | 0.0\% |  |  |  |  |  |  | \% | 3.1\% | 2.7\% |
| Y | -- | -- |  |  |  |  |  |  | - | 3.5\% | 4.0\% |
| N | 0.5\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | $\square$ | 2.8\% | 3.2\% | 2.4\% | 3.1\% | 2.6\% |
| Y | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | GT $Y$ | 0.4\% | 0.7\% | 0.8\% | 0.6\% | 0.9\% |
| N | 0.6\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | N | 3.1\% | 3.6\% | 2.7\% | 3.4\% | 2.9\% |
| Schoolwide | 0.5\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | Geographic District | 2.8\% | 3.3\% | 2.5\% | 3.1\% | 2.7\% |

What's on this page?
This page shows dropout rate data disaggregated by subgroup. To understand how CDE calculates dropout rates, consult resources here:
http://www.cde.state.co.us/cdereval/dropoutcurrent

Subgroup Dropout Gap Trends over Time

Geographic District Subgroup Dropout Gap Trends over Time

This section provides dropout rates disaggregated by subgroup for your school overall and for your geographic district overall.


1\%



-Is my school mostly meeting or not meeting state expectations?

-Is my school performing above or below our geographic district overall? -Are subgroups at my school performing above or below their non-subgroup peers?
-Are subgroups at my school performing above or below subgroups in our geographic district?


Geo 18 EL $\sim$ Geo.District EL

1\%
\%
$2014 \quad 2015 \quad 2016 \quad 2017 \quad 2018$
Dropout Subgroup Status and Local Comparison Narrative
This narrative will populate when the final version of CARS is released.

## Postsecondary and Workforce Readiness Additional Indicators

## Matriculation Rate: School Status and Local Comparison

-Are high school graduates adequately prepared for post-secondary academic success?
-How are the matriculation rates changing over time?
-What is the matriculation rate in comparison to the geographic home district or schools that students might

## What's on this page?

This page shows matriculation rate data disaggregated by $\mathrm{Ma}_{3}$ category. "2 yr" refers to the percent of students attending Ca two year degree programs. "4 yr" refers to the percent of 2. students attending four year degree programs. "CTE" refers 4. to the percent of students attending Career and Technical C Education programs. To understand how CDE calculates Sd matriculation rates, consult resources here:
 Matriculation rates, like graduation and dropout rates, are on a one-year lag. Therefore, 2018 represents data from the class of 2017-18, 2017 represents dta from the class of 2016-17, and so on. Schoolwide matriculation rates are the only rates used for accountability.

${ }^{\wedge}$ CDE renormed matriculation benchmarks for the most recent school year. Therefore, benchmarks from previous school years do not look the same as benchmarks from the 2017-18 school year.

Matriculation Rate: School Status and Local Comparison Graphs


| Symbol | Meaning |
| :--- | :--- |
| NA | Not reported by the state. |
| - | Not reportable due to low student counts. |

## Fiscal Years 2015-2018 Financial Results

 Governmental Funds Financial Statement MetricsThis first section shows governmental fund metrics. Operating Margin demonstrates whether a school spent more than they brought in during a fiscal year. Months of Cash on Hand is critical to ensure liquid assets are sufficient to meet current obligations. Schools with less than 2 months of cash on hand may have difficulty making facility and payroll expenses if/when receipts are delayed or less than expected. Current Ratio demonstrates whether current assets (cash on hand, liquid investments, receivables) are sufficient to cover current liabilities, the school is at risk for being unable to meet current obligations such as rent and payroll. Months of Unassigned Fund Balance on Hand ensures that the school can weather unexpected expenses or decreased revenues with little to no operational impact. The higher the fund balance, the more insulated the operations (teacher pay, rent, instructional supplies) are from unexpected negative events. Positive Unassigned Fund Balance (TABOR) is equal to total fund balance less restrictions imposed by state law, board policy, lenders, authorizers, or assigned for specific use by staff. If this indicator is negative, it signals that the school does not have an adequate fund balance to comply with law, policy, or other regulations.

Looking through CARS: There are two pages for Financial Performance esults. All applicable financial indicators have been uniquely color coded to demonstrate the school's financial health. The financial performance narrative on he second page describes the school's overall financial performance in more detail. To understand if financial perform
accred What's on this page?
Rating This page shows your school's financial data over the past four years.
$\rightarrow$ Months of Cash on Hand
-—Current Ratio


## Enrollment

-What is the school's funded pupil count variance?

|  | Enrollme |
| :--- | ---: |
| Metric | 2015 |
| Funded Pupil Count (FPC) Current-Year Variance | $4.0 \%$ |
| Change in FPC from Prior-Year | $54.6 \%$ |

Proprietary Funds Financial Statement Metrics
-What is the school's months of cash on hand?

This section shows enrollment metrics. FPC Current-Year Variance measures the accuracy of funded pupil count projections which correlates directly to the accuracy of revenue projections. A variance of $+/-4.9 \%$ is expected. Negative variances of more than $5 \%$ signal potential financial distress and the need for financial monitoring and interventions. Change in FPC from Prior Year measures the variance of enrollment from year to year. A variance of $3 \%$ or $+5 \%$ is expected due to immaterial variances in population. Negative variances of more than $3 \%$ signal a potential shift in demand for the school and a higher likelihood that fixed costs will begin to take up an unsustainable and growing portion of the revenue, leading to instability in facilities and/or administration.
-What is the school's current ratio?
-What is the school's debt?
-What is the school's net asset position
Proprietary
Metric
Months of Cash on Hand

## Current Ratio

Debt to Asset Ratio
Change in Net Position
Government-Wide Financial Statement -What is the school's debt?
-What is the school's net asset position

This section shows proprietary fund metrics. Debt to Asset Ratio demonstrates whether a school's debt is higher than the school's assets. If a school has a debt to asset ratio of 1 , then the school has the same amount of debt as they do assets. If a school has a debt to asset ratio of 0.5 , then the school's debt is $50 \%$ (or half) of the school's assets. A debt to asset ratio of 2 signals that the school's debt is twice as high as the value of their assets. This signals a weak financial position because the school owes significantly more than it owns, and likely has high debt service requirements, or a balloon payment in the future. Change in Net Position demonstrates whether a school's net position (assets less liabilities) increased or decreased. A decrease in net position is an indicator that liabilities increased faster than assets, signaling a potential weakening in the school's financial position.
-Is the crhool in dofault with anvfinancial
This page shows government-wide metrics. Default represents whether a school has

|  | This page shows government <br> defaulted on any of it's financi <br> onn <br> occurs when a school does not <br> Metric <br> indicator of financial risk. |
| :--- | :--- |
| Debt to |  |

## Financial Performance Narrative

School 123 ended the year with sufficient reserves to satisfy the TABOR reserve requirement, a decrease in net position, and reported no statutory violations in their Assurances for Financial Accreditation. The school's funded-pupil count came in lower than budget by 0 pupils (21 percent), and 322.4 pupils ( 41 percent) lower than the prior year. As expected of all PERA employers, the school has a high debt to asset ratio due to the inclusion of the PERA Net Pension Liability per GASB No. 68. The decrease in net position is primarily due to changes in the Net Pension Liability for the school as well. The school's governmental funds ended the year with 1.6 months of cash on hand and sufficient current assets to cover current liabilities. The school experienced a positive operating margin of 4 percent and an increase in their unassigned fund balance.

```
What's on this page?
This financial narrative page represents a summative account of the financial information from the previous page. If any of your financial metrics cause concern, you should see a narrative here explaining why.
```


## School Observations

*OPTIONAL* To be populated by the school and provided to CSI for review and possible inclusion prior to the distribution of the final CARS Report.

| NA | Not reported by the state. |
| :---: | :--- |
| $\star$ | Not available due to student counts of 0. |
| - | Not reportable due to low student counts. |

## Organizational Performance Metrics

## Education Program

-Is the school complying with The essential delivery of the as defined in the charter agre

- Instructional days or minut
- Graduation and promotion
- Alignment with content sta
- State-required assessmen


## What's on this page?

This organizational narrative page represents a summative account of any
concerns made with parts of your charter contract, including:

- Education Program
- Diversity, Equity of Access, and Inclusion
- Governance Mangement

Any notices of concern issued by CSI will be listed here.

- Implementation of mandated programming as a result of state or federal funding

CSI was not made aware of any issues relating to applicable education requirements for the 2017-18 school year.

## Diversity, Equity of Access, and Inclusion

-Is the school protecting the rights of all students?
Protecting student rights pursuant to:

- Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act relating to the treatment of students with identified disabilities and those suspected of having a disability, consistent with the school's status and responsibilities as a school in a district LEA
- Title III of the Elementary and Secondary Education Act (ESEA) and US Department of Education authorities relating to English Language Learner requirements
- Law, policies and practices related to admissions, lottery, waiting lists, fair and open recruitment, enrollment, the collection and protection of student information
- Conduct of discipline procedures, including discipline hearings and suspension and expulsion policies and practices, in compliance with CRS 22-33-105 and 22-33-106
- Recognition of due process protections, privacy, civil rights and student liberties requirements, including 1st Amendment protections and the Establishment Clause restrictions prohibiting public schools from engaging in religious instruction


## CSI Review

CSI was not made aware of any issues related to protecting the rights of all students.

## Governance Management

-Is the school complying with governance requirements?
Includes:

- Adequate Board policies and by laws, including those related to oversight of an education service provider, if applicable (CRS 22-30.5-509(s)), and those regarding conflicts of interest, anti-nepotism, excessive compensation, and board composition
- Compliance with State open meetings law
- Maintaining authority over management, holding it accountable for performance as agreed under a written performance
- Requiring annual financial reports of the education service provider (CRS 22-30.5-509(s)), if applicable


## CSI Review

CSI was not made aware of any issues relating to governance requirements for the 2017-18 school year.

## Organizational Performance Metrics

## Financial Management

-Is the school satisfying finar Includes:

- Compliance with the Finar
- Complete and on-time sub budgets (if applicable), pe contracts with an educatio

What's on this page?
This organizational narrative page represents a summative account of any concerns made with parts of your charter contract, including:
Financial Management
School Operations and Evironment

- Any Additional Obligations

Any notices of concern issued by CSI will be listed here.

- Meeting all reporting requ
- The school's audit is an unqualified audit opinion and devoid of significant findings and conditions, material weaknesses, or significant internal control weaknesses


## CSI Review

CSI was not made aware of any significant issues relating to financial reporting and compliance requirements.

## School Operations and Environment

-Is the school complying with health and safety requirements?
Inc/udes:

- Up to date fire inspections and related records
- Documentation of requisite insurance coverage
- Provision of appropriate nursing services and dispensing of pharmaceuticals, including compliance with 1 CCR 301-68
- Compliance with food services requirements, if applicable
- Maintaining the security of and provide access to student records under the Federal Educational Rights and Privacy Act
- Access to documents maintained by the school protected under the state's freedom of information law
- Timely transfer of student records
- Proper and secure maintenance of testing materials
- Up to date emergency response plan, including compliance with NIMS requirements
-Is the school complying with facilities and transportation requirements?
Includes:
- Viable certificate of occupancy or other required building use authorization
- Student transportation safety requirements, if applicable
-Is the school complying with employee credentialing and background check requirements?
Includes:
- Highly Qualified Teacher and Paraprofessional requirements within Title II of the ESEA relating to state certification
- Performing background checks of all applicable individuals
- Complying with state employment requirements


## CSI Review

CSI was not made aware of any issues relating to health and safety requirements for the 2017-18 school year. CSI was not made aware of any issues relating to facilities and transportation requirements for the 2017-18 school year. CSI was not made aware of any issues relating to employee credentialing and background check requirements for the 2017-18 school year.

## Additional Obligations

-Is the school complying with all other obligations?
CSI Review
No - A Notice of Concern was issued in October 2017 for failure to submit any of the Organizational Submissions documents despite several reminders.

## Organizational Performance Additional Narrative

Overall, the School exhibited moderate operational performance during the 2017-18 school year. A Notice of Concern was issued for failure to submit any of the Organizational Submissions documents despite numerous reminders. The School was at times unresponsive, and could benefit from additional operational support. The School also had another leadership turnover at the end of the 2017-18 school year, contributing to its patter of very frequent leadership turnover. The constant leadership turnover has been detrimental to the operations of the school.

> What's on this page?
> This organizational narrative page represents a summative account of the
> organizational information from the previous page. If any of your organizational
> metrics cause concern, you should see a narrative here explaining why.

## School Observations

*OPTIONAL* To be populated by the school and provided to CSI for review and possible inclusion prior to the distribution of the final CARS Report.


[^0]:    100\%
    80\%
    60\%
    40\%

